

#### Legal Matters

### FORWARD LOOKING STATEMENT

changes in customer and supplier relationships and customer purchasing patterns; the ability to attract and retain key personnel; changes in third-party other expectations and targets for future periods. These may often be identified by the use of words such as "will", "may", "could", "should", "would", "project" revisions or changes after the date of this communication, except as required by law. SEC through the SEC website at www.sec.gov, and Mylan strongly encourages you to do so. Mylan undertakes no obligation to update any statements herein for Prospectus to be filed with the Netherlands Authority for the Financial Markets ("AFM") or another competent EU authority. You can access Mylan's filings with the to be filed with the Swedish Financial Supervisory Authority ("SFSA"), the Registration Statement on Form S-4 that has been filed with the SEC and the EU achieving anticipated synergies; uncertainties and matters beyond the control of management; and inherent uncertainties involved in the estimates and judgments challenges, risks, and costs in identifying, acquiring, and integrating complementary or strategic acquisitions of other companies, products or assets and in manufacture, market, and/or sell products, directly or through third parties, notwithstanding the fact that allegations of patent infringement(s) have not been finally expected following the EPD Transaction and the Proposed Transaction; the retention of certain key employees of the EPD Business and Meda being difficult; the U.S. and abroad; the integration of the EPD Business and Meda being more difficult, time-consuming, or costly than expected; operating costs, customer loss and obtain regulatory approvals for the Proposed Transaction or be required, as a condition to obtaining regulatory approvals, to accept conditions that could reduce the looking statements. Factors that could cause or contribute to such differences include, but are not limited to: uncertainties related to the Proposed Transaction Transaction, future opportunities for Mylan, Meda, or the combined company and products and any other statements regarding Mylan's, Meda's or the combined non-U.S. developed markets specialty and branded generics business (the "EPD Business"), the benefits and synergies of the EPD Transaction and the Proposed acquisition of Meda AB (publ.) ("Meda") by Mylan N.V. ("Mylan" or the "Company") (the "Proposed Transaction"), Mylan's related public offer to the shareholders of the United States of America ("GAAP") and related standards or on an adjusted basis. For more detailed information on the risks and uncertainties associated with elationships; the impact of competition; changes in the economic and financial conditions of the businesses of Mylan, Meda or the combined company; the inherent inancial condition, results of operations and/or cash flows; the ability to protect intellectual property and preserve intellectual property rights; the effect of any EpiPen® Auto-Injector, to meet anticipated demand; the scope, timing, and outcome of any ongoing legal proceedings and the impact of any such proceedings on rials and Mylan's ability to execute on new product opportunities; any changes in or difficulties with our inventory of, and our ability to manufacture and distribute possibility that Mylan may be unable to achieve expected synergies and operating efficiencies in connection with the EPD Transaction and the Proposed competing offers will be made, the possibility that certain conditions to the completion of the Offer will not be satisfied, and the possibility that Mylan will be unable to ncluding as to the timing of the Proposed Transaction, uncertainties as to whether Mylan will be able to complete the Proposed Transaction, the possibility that performance and results; the capacity to bring new products to market, including but not limited to where Mylan uses its business judgment and decides to orward-looking statements inherently involve risks and uncertainties, actual future results may differ materially from those expressed or implied by such forwardcompany's future operations, anticipated business levels, future earnings, planned activities, anticipated growth, market opportunities, strategies, competition, and believe", "anticipate", "expect", "plan", "estimate", "forecast", "potential", "intend", "continue", "target" and variations of these words or comparable words. Because ransaction within the expected time-frames or at all and to successfully integrate the EPD Business and Meda; expected or targeted future financial and operating usiness disruption (including, without limitation, difficulties in maintaining relationships with employees, customers, clients, or suppliers) being greater than roposed Transaction; changes in relevant tax and other laws, including but not limited to changes in healthcare and pharmaceutical laws and regulations in the eda to acquire all of the outstanding shares of Meda (the "Offer"), Mylan's acquisition (the "EPD Transaction") of Mylan Inc. and Abbott Laboratories' ("Abbott") ylan's business activities, see the risks described in Mylan's Annual Report on Form 10-K for the year ended December 31, 2015 and its other filings with the sed in the preparation of financial statements, and the providing of estimates of financial measures, in accordance with accounting principles generally accepted in solved by the courts (i.e., an "at-risk launch"); any regulatory, legal, or other impediments to Mylan's ability to bring new products to market; success of clinical ticipated benefits of the Proposed Transaction; the ability to meet expectations regarding the accounting and tax treatments of the EPD Transaction and the curities and Exchange Commission ("SEC"). These risks and uncertainties also include those risks and uncertainties that will be discussed in the offer documen



### Legal Matters (cont'd)

#### ADDITIONAL INFORMATION

communication will be available free of charge at the following website: medatransaction.mylan.com. other competent EU authority that are required to be mailed to Meda shareholders will also be mailed to such shareholders. A copy of this medatransaction.mylan.com or, to the extent filed with the AFM, through the website maintained by the AFM at www.afm.nl, or by directing a request to Mylan at 724.514.1813 or investor.relations@mylan.com. Any materials filed by Mylan with the SFSA, the SEC, the AFM or any referred to in Section 5:20 of the Dutch Financial Supervision Act (Wet op het financieel toezicht). INVESTORS AND SECURITYHOLDERS authority in connection with the Offer. This communication contains advertising materials (reclame-uitingen) in connection with the Offer as substitute for such documents or for any other document that Mylan may file with the SFSA, the SEC, the AFM or any other competent EU expects to file an EU Prospectus with the AFM or another competent EU authority. This communication is not intended to be, and is not, a In connection with the Offer, an offer document will be filed with the SFSA and published by Mylan upon approval by the SFSA. In addition Such documents will be available free of charge through the website maintained by the SEC at www.sec.gov, on Mylan's website at Mylan has filed certain materials with the SEC, including, among other materials, a Registration Statement on Form S-4. Mylan also INVESTMENT DECISION BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT MYLAN, MEDA AND THE OFFER. EU AUTHORITY CAREFULLY AND IN THEIR ENTIRETY (IF AND WHEN THEY BECOME AVAILABLE) BEFORE MAKING AN OF MEDA ARE URGED TO READ ANY DOCUMENTS FILED WITH THE SFSA, THE SEC AND THE AFM OR ANY OTHER COMPETENT

#### FURTHER INFORMATION

The Offer is not being made to persons whose participation in the Offer requires that an additional offer document be prepared or registration effected or that any other measures be taken in addition to those required under Swedish law (including the Swedish Takeover

or sent in, into or from any such jurisdiction. Therefore, persons who receive this communication (including, without limitation, nominees, trustees and custodians) and are subject to the laws of any such jurisdiction will need to inform themselves about, and observe, any of such jurisdictions. Accordingly, copies of this communication are not being, and must not be, mailed or otherwise forwarded, distributed applicable restrictions or requirements. Any failure to do so may constitute a violation of the securities laws of any such jurisdiction. To the The distribution of this communication and any related Offer documentation in certain jurisdictions may be restricted or affected by the laws ullest extent permitted by applicable law, Mylan disclaims any responsibility or liability for the violations of any such restrictions by any

measures in addition to those required under Swedish law (including the Swedish Takeover Rules), Dutch law and U.S. law acceptance of any tender of shares would contravene applicable laws or regulations or require further offer documents, filings or other accepted from or on behalf of holders in, any jurisdiction in which the making of the Offer, the distribution of this communication or the The Offer is not being made, and this communication may not be distributed, directly or indirectly, in or into, nor will any tender of shares be

The acceptance period for the Offer for shares of Meda described in this communication has not commenced



### Legal Matters (cont'd)

### NON-GAAP FINANCIAL MEASURES

superior measures to, the measures of financial performance prepared in accordance with GAAP. This communication includes the presentation and discussion of certain financial information that differs from what is reported under GAAP forth below, and investors and other readers should consider non-GAAP measures only as supplements to, not as substitutes for or as financial measures to the most directly comparable GAAP financial measures. Investors and other readers are encouraged to review the the Company's ability to incur additional indebtedness. Also, set forth in the Appendix, Mylan has provided reconciliations of its non-GAAP accordance with GAAP. In addition, the Company believes that including EBITDA and supplemental adjustments applied in presenting EBITDA are presented in order to supplement investors' and other readers' understanding and assessment of the Company's financial related GAAP financial measures and the reconciliations of the non-GAAP measures to their most directly comparable GAAP measures set Company's ability to comply with financial debt covenants (which are calculated using a measure similar to adjusted EBITDA) and assess historical and future operations) would be difficult if the disclosure of its financial results were limited to financial measures prepared only in primarily due to acquisitions, Mylan believes that an evaluation of its ongoing operations (and comparisons of its current operations with performance. Management uses these measures internally for forecasting, budgeting and measuring its operating performance. In addition, These non-GAAP financial measures, including, but not limited to, adjusted diluted earnings per share ("adjusted diluted EPS") and adjusted djusted EBITDA pursuant to our debt agreements is appropriate to provide additional information to investors to demonstrate the

#### TRADEMARK DISCLAIMER

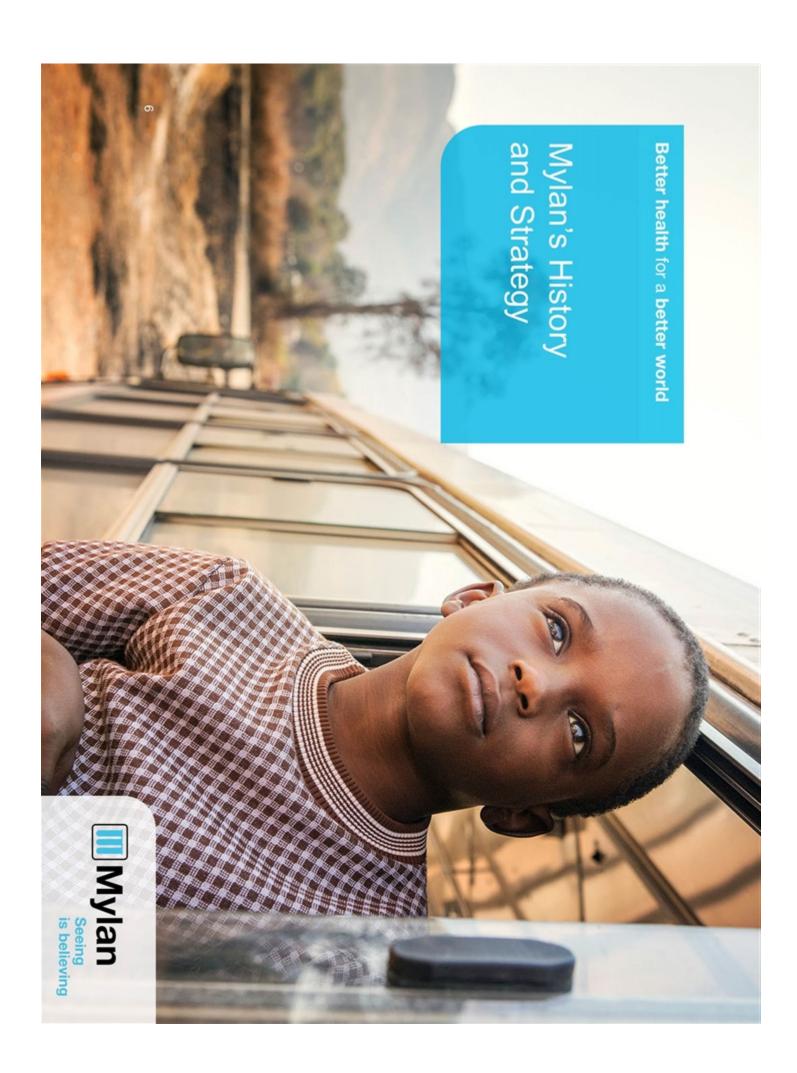
relationship with or endorsement or sponsorship of Mylan by such other party. display of other parties' trademarks, trade names, product names or logos is not intended to imply, and should not be construed to imply, a All trademarks, trade names, product names, graphics and logos of Mylan or any of its affiliates contained herein are trademarks, registered All other trademarks, trade names, product names and logos contained herein are the property of their respective owners. The use or ademarks or trade dress of Mylan or such affiliate in the United States and/or other countries. Meda is a registered trademark of Meda AB



#### Agenda

- 1 Mylan History and Strategy
- 2 Mylan Today: Commercial Excellence
- 3 Mylan Today: Operational Excellence
- 4 Meda Transaction





### At Mylan, we

we are committed to setting new standards in healthcare

Working together around the world to provide 7 billion people access to high quality medicine, we:

- Innovate to satisfy unmet needs
- Make reliability and service excellence a habit
- Do what's right, not what's easy
- Impact the future through passionate global leadership



# More Than 50 Years of Unconventional Success





# Long Standing Strategy & Track Record of Success

Differentiated, large-scale global operating platform
High quality, vertically-integrated manufacturing platform

More than 1,400 marketed products to customers in ~165 countries and territories One of the industry's broadest product portfolios

Significant investment in future growth drivers

Billions of anticipated spend fueling an extensive technology platform

Value-creating business development, ensuring future financial flexibility Acquisitions and partnerships driving synergistic growth with existing core operations

26% adjusted diluted EPS CAGR 2008-2016\* and strong focus on optimal capital allocation Track record of execution driving exceptional shareholder return

\*2016 adjusted diluted EPS represents the midpoint of Mylan's 2016 adjusted diluted EPS guidance range. Adjusted diluted EPS is a non-GAAP financial measure. See Appendix for reconciliation of adjusted diluted EPS to the most directly comparable GAAP measure.



### A Proven Track Record

2008-2016 adjusted diluted EPS Growth = 27% CAGR



Adjusted diluted EPS is a non-GAAP financial measure. See Appendix for reconciliation of adjusted diluted EPS to the most directly comparable GAAP measure. \*Midpoint of 2016 guidance range

\*\*Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance





# Commercial Excellence Broad Global Reach





manufacturing and marketing professionals-Scientists, researchers, technicians, sales, to setting new standards in healthcare. the men and women of Mylan are committed

> and products. you'll find innovative Mylan medicines Around the corner or around the globe



### Growing Portfolio Covering All Therapeutic Classes

Global Market Portfolio



Powerful global R&D driving broad and growing product portfolio



Robust product pipeline



# Commercial Excellence Reach Across All Channels

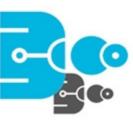














Governments

Wholesalers

Pharmacists and

Retailers

Institutions

**Physicians** 

**Patients** 



### Building Our Brand for the Future

Every person matters in this world

be determined by Life should not

7B+7B:1

a right, not a better health is

Access to

privilege

the world deserves universal truth that believes in the settles because it Mylan never to be healthier

> to deliver for a better world Better health





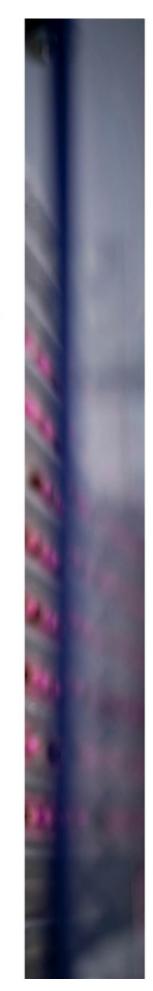
### Operational Excellence

# Vast Manufacturing and R&D Network





# Operational Excellence Vertically Integrated







**INTERNAL MANUFACTURING \*** 



# Operational Excellence Substantial Manufacturing Capacity











260M



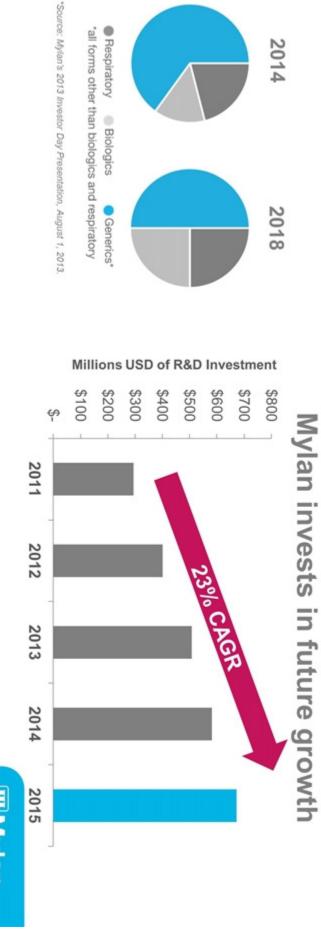


### Operational Excellence

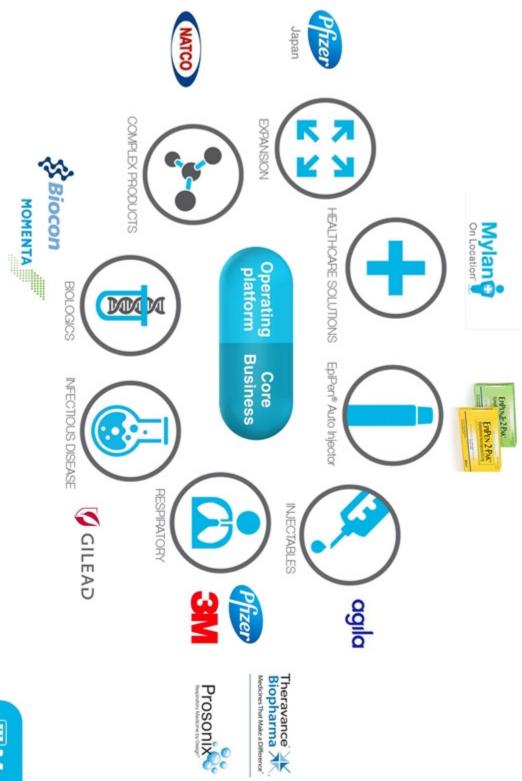
### Significant R&D Investment



~\$2.8B cumulative R&D spend from 2014 to 2018 fueling pipeline diversification\*



# Building for the Future Advancing Strategic Growth Drivers







### Mylan + Meda: Strategic Rationale

Strengthens and
Diversifies
Commercial Presence

- Further diversifies and de-risks Mylan's global portfolio mix by strengthening branded platform, and creates ~\$1 billion business in attractive OTC market
- Establishes leadership across all commercial channels in Europe; strengthens
  U.S. specialty business; and provides exciting platform for growth in new
  emerging markets
- Complements and optimizes infrastructure from Abbott EPD transaction

Enhances Critical
Mass in Key
Therapeutic Areas

- Enhances therapeutic presence in all regions to create a leader in allergy and respiratory and critical mass in dermatology and pain
- Cross-fertilization opportunities of combined product portfolic
- Helps maximize future Mylan launches
- Financially Compelling Transaction
- Enhances size and scale with 2015 combined revenues of ~\$11.8 billion and adjusted EBITDA of ~\$3.8 billion
- Represents a multiple of 12.9x 2015 adjusted EBITDA and 8.9x 2015 adjusted EBITDA with synergies
- Substantial synergy opportunity, with ~\$350 million of annual pre-tax operational synergies expected by year four after closing
- Expected to be immediately accretive to Mylan adjusted earnings, with accretion increasing significantly after first full year (2017) as synergies are realized
- Creates opportunity to achieve \$0.35-\$0.40 adjusted diluted EPS accretion in 2017 and to accelerate achievement of previously stated \$6.00 adjusted diluted EPS target to 2017 vs 2018<sup>2</sup>
- Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance. derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda) SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures

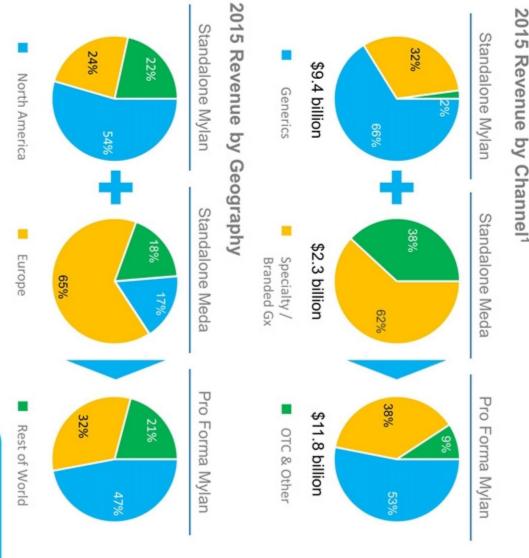
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# Further Diversifies and Strengthens Mylan's Business

- generic and OTC products an attractive and diverse Combined company will have portfolio of >2,000 branded
- areas existing and new therapeutic Expands Mylan's branded portfolio in all regions in
- attractive OTC market, creating Provides strong position into \$1 billion combined business at
- Further diversifies and new emerging markets footprint and provides entry into balances Mylan's geographic



Standalone Meda and pro forma Mylan revenues based on exchange rate of SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda)

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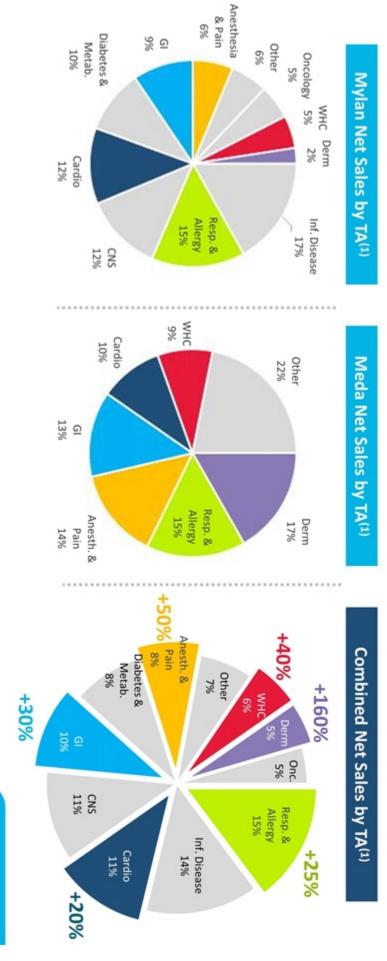
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# **Enhances Critical Mass in Key Franchises**

Nearly 50% of Meda's revenues derive from Allergy/Respiratory, Dermatology and Pain products, which are highly complementary to Mylan

- Mylan expects that the combined company will have approximately six \$1 billion therapeutic franchises at close, including Respiratory & Allergy, GI, Cardio, CNS, Diabetes & Metabolic and Infectious Disease
- Meda also significantly enhances Mylan's presence in other areas such as Dermatology, Pain, and Women's Health







# Creates Attractive Portfolios of Rx, Gx and OTC Products

- Attractive portfolios across therapeutic categories offering greater opportunities to maximize combined portfolio and drive growth
- Well-positioned for future high-value launches, e.g., generic Advair, Revefenacin, biosimilars
- Combined business will be fueled by Mylan commitment to R&D and portfolio expansion



# Meda + Mylan in Key TAs (Portfolio and Disclosed Pipeline)



# Creates ~\$1 Billion Global OTC Business

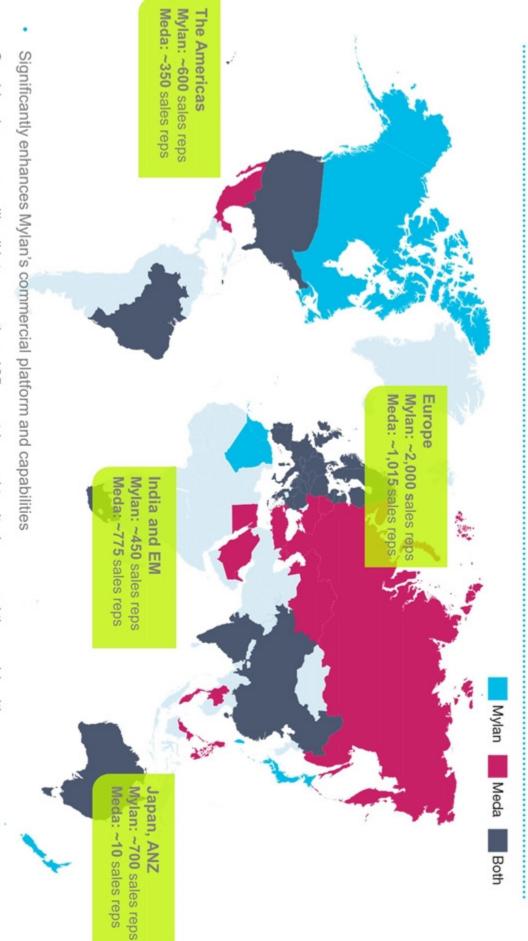
- Established OTC presence in Europe, and platform for growth in the U.S. and emerging markets
- Well-established and differentiated brands including:



- Meda portfolio is exclusively branded OTC; no private label
- Opportunities to leverage portfolio and expertise in new markets, and accelerate growth through marketing and line extensions
- Strong platform for future business development and M&A in OTC space



# Provides Mylan with Expansion into 16 New Countries



- direct commercial presence in ~60 markets and combined salesforce of ~5,900 Combined company will sell into more than 165 countries and territories around the world, with a
- Opportunity to optimize infrastructure to accelerate growth, particularly EPD business and

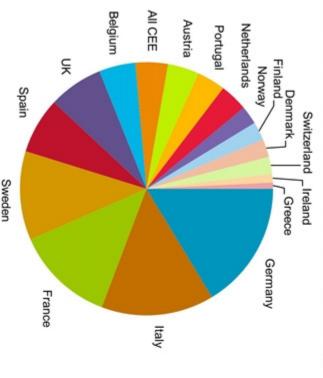




# Creates European Leader, Leveraging Respective Strengths

- ~\$3.8 billion<sup>1</sup> in 2015 pro forma revenues from Europe
- Builds on EPD asset to create stronger platform that can maximize market opportunities and weather inherent market challenges
- Consolidates EpiPen® Auto-Injector and provides greater opportunities to build brand
- Combined sales force of ~3,000 reaching physicians, retail/pharmacy, and institutions
- Combined portfolio of marketed products across Rx, Gx, OTC

### Meda Stand-Alone Europe 2015 Sales by Country



All CEE	Switzerland/Austria	Greece	Portugal	Nordics	Benelux	Spain	UK & Ireland	Germany	Italy	France	Total Europe	Top Existing Mylan Market
+25%	+60%	+35%	+120%	+440%	+75%	+70%	+60%	+185%	+55%	+25%	+60%	Increase in Pro Forma 2015A Sales vs. Standalone

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### Accelerates Growth in Emerging Markets and Establishes Presence in Attractive New Markets

- ~\$1.5 billion<sup>1</sup> in 2015 pro forma revenues from emerging markets
- Provides Mylan entry to China, Russia. Southeast Asia, Turkey, Mexico and parts of
- since 2011 Meda has strong history in China; business est. in 1994 and operating as owned affiliate
- Provides established salesforce in key markets, including China, Russia, Turkey, etc
- Key Meda emerging markets brands include:



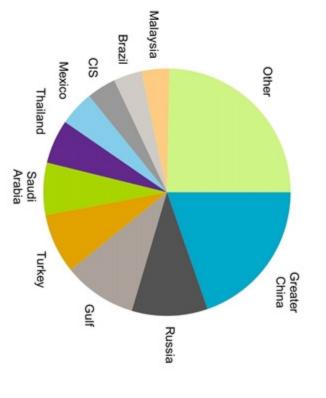
DYMISTA





- Potential to add Mylan differentiated generics portfolio to Meda business for accelerated
- Mylan brings strong EM presence in Infectious Disease, Biologics, Insulins, Women's Health

#### Meda Stand-Alone 2015 Emerging Markets Sales by Key Countries



<sup>3</sup> SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda, This document contains confidential and proprietary information of Mylan N.V.. Unauthorized use, duplication, dissemination or disclosure to third parties is strictly prohibited. @2015



# Strengthens Ability to Deliver for Customers



- Potential to distribute portfolio across customer channels—selling One Mylan around the
- Powerful platform to bring more value to our customers through a broader range of products and services and total patient and pharmacy solutions
- Opportunity to leverage commercial best practices
- Aligned with macro trends and industry environment with evolving distributor and payor dynamics and need for scale

#### Offer Overview

### Terms

Structured as a recommended public offer to the shareholders of Meda to tender their shares to Mylan

- At announcement, offer value equal to SEK 165 per Meda share (80% in cash and 20% in Mylan ordinary shares)<sup>1</sup>
- At announcement, total enterprise value of \$9.9 billion, including assumption of net debt<sup>1</sup>
- ~\$8.5 billion in cash and debt and \$1.4 billion in Mylan ordinary shares
- Subject to certain conditions, Meda shareholders representing ~30% of outstanding shares have irrevocably committed to accept the Offer and expect to be long-term holders of Mylan

#### **Key Conditions**

- More than 90% of the outstanding Meda shares must tender into the Offer
- Customary regulatory clearances
- Offer is not subject to any financing conditions, and Mylan has secured committed financing
- Offer acceptance period to commence following approval of the Offer documents
- Transaction expected to close by the end of Q3 2016



3

Offer value of SEK 165 based on Mylan share price of \$50.74 and a USD/SEK exchange rate of 0.119. Total value also based on Meda net debt of SEK 23.3 billion. As described in the Offer announcement, the Offer consideration is subject to adjustment in certain circumstances

<sup>23.3</sup> billion. As described in the Offer announcement, the Offer consideration is subject to adjustment in

## **Financially Compelling Transaction**

- Combined 2015 revenues of approximately \$11.8 billion<sup>1</sup> and adjusted EBITDA of \$3.8 billion<sup>1</sup>
- Expected to be immediately accretive to Mylan adjusted earnings, with accretion increasing significantly after first full year (2017) as synergies are realized.
- Creates opportunity to achieve \$0.35-\$0.40 adjusted diluted EPS accretion in 2017 and 2017 vs 2018<sup>2</sup> to accelerate achievement of previously stated \$6.00 adjusted diluted EPS target to
- Substantially increases free cash flow
- Accelerates long-term EBITDA and earnings growth
- Enhances EBITDA margin profile
- ~\$350 million in annual pre-tax operational synergies expected by year four
- Offers substantial benefits to stakeholders of both companies

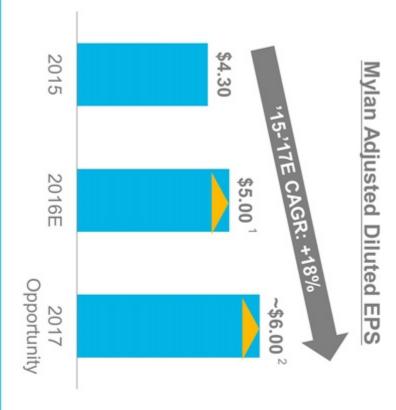
3 (2)

Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance.



SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda).

# Delivers Immediate and Significant Accretion to Shareholders



### \$6.00 in adjusted diluted EPS target to 2017 vs. 2018<sup>2</sup> Creates opportunity to accelerate achievement of

Adjusted diluted EPS is a non-GAAP financial measure. 2016 figure represents the midpoint of 2016 guidance range. See Appendix for reconciliation of 2015 and 2016E adjusted diluted EPS to the most directly comparable GAAP measure.

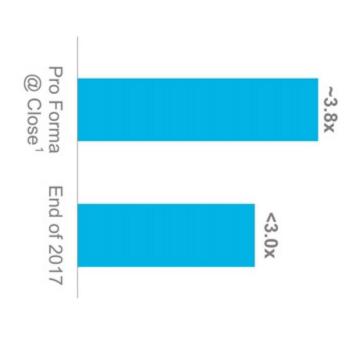


Midpoint of 2016 guidance range
 Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance.

# Strong Financial Profile Post Completion

- Pro forma leverage at close is 3.8x debt-to-adjusted EBITDA expected to be approximately
- Significant free cash flows generated by the combined deleveraging company will allow for rapid
- Highly leverageable infrastructure
- Competitive global tax structure
- advantaged platform provided by Able to utilize and build upon successful EPD transaction





# Mylan expects to retain ample financial flexibility for future opportunities



<sup>(1)</sup> Assumes illustrative transaction close of end of Q3 2016

<sup>\*</sup>Debt to LTM Adjusted EBITDA and net debt to LTM Adjusted EBITDA are non-GAAP financial measures.



### Impact of Shares Issued in EPD Transaction

except per share amounts): average outstanding shares for the full year of 2015. The below table shows a quarterly reconciliation of adjusted diluted EPS (in millions, and year-to-date). The issuance of shares to Abbott in the first quarter of 2015 impacted the average quarterly outstanding shares versus GAAP requires that EPS be calculated for each individual period based on average shares outstanding for the period (both quarter-to-date

				Three Months Ended	nths	Ended		9				Year Ended
		March 31, 2015		June 30, 2015		september 30, 2015	_	December 31, 2015	Þ	Impact of verage Share Count	_	December 31, 2015
Adjusted diluted EPS	S	0.70	69	0.91	69	1.43	S	1.22	69	0.04	69	4.30
Adjusted net earnings	so	309.1	69	474.3	S	733.8	s	620.2			S	2,137.4
Diluted share count		443.8		521.9		514.0		509.8				497.4



Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS for the quarter and year compared to the respective prior year period:

ily GAAP	\$ 194.6 \$ 291.1 (116.5) 5.7	0.38 \$	Three Months Ended December 31, 2015 2014 6 \$ 0.38 \$ 189.2 \$ 1 129.2 5) 0.7 7 11.9	0.47 \$	2015 2015 847.6 \$ 900.9 (97.4) 45.6	Year Ended December 31  15 2  \$ 1.70 \$ 929.4  419.0  47.9	S	2014 929.4 \$ 419.0 47.9	2.34
Interest expense, primarily amortization of convertible debt discount	5.7		11.9		45.6			46.0	
Non-cash accretion and fair value adjustments of contingent consideration liability	9.9		9.2		38.4			35.3	
Clean energy investments pre-tax loss (b)	24.9		22.5		93.2			78.9	
Financing related costs (included in other expense (income), net) (c)	71.2		33.3		112.0			33.3	
Acquisition related costs (primarily included in cost of sales and selling, general and administrative expense)	194.3		58.5		438.0			139.5	
Acquisition related customer incentive (included in third party net sales)	1		1		17.1			I	
Restructuring and other special items included in:									
Cost of sales	16.5		13.1		36.3			45.1	
Research and development expense	1.8		I		20.3			17.9	
Selling, general and administrative expense	7.0		18.0		48.3			66.9	
Other income (expense), net	0.3		(7.2)		7.2			(10.9)	
Tax effect of the above items and other income tax related items (d)	(80.6)		(58.6)		(370.1)			(432.0)	
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	\$ 620.2 \$	1.22 \$	419.8 \$	1.05 \$		\$ 4.30 \$	69	1,416.3 \$	
Weighted average diluted ordinary shares outstanding	509.8		400.6		497.4			398.0	

- a Adjustment for purchase accounting related amortization expense for the three months and years ended December 31, 2015 and 2014 includes intangible asset impairment charges of \$31.3 million and \$27.7 million, respectively.
- 6 Adjustment represents exclusion of the pre-tax loss related to Mylan's clean energy investments, the activities of which qualify for income tax credits under Section 45 of the Internal Revenue Code of 1986, as amended (the "Code"). The amount is included in other expense (income), net in the Consolidated Statements of Operations.
- 0 Adjustment represents approximately \$71.2 million related to the termination of certain interest rate swaps and charges of approximately \$40.8 million related to the redemption of the Company's 7.875% Senior Notes due 2020 for the year ended December 31, 2015.
- <u>@</u> Adjustment for other income tax related items includes the exclusion from Adjusted Net Earnings of the tax benefit of approximately \$156 million related to the merger of the Company's wholly owned subsidiaries, Agila Specialties Private Limited and Onco Therapies Limited, into Mylan Laboratories Limited for the year ended December 31, 2014.

N.V. and adjusted diluted EPS for each of the four quarters of 2015 (in millions, except per share amounts): Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan

						≠	Three Months Ended	nths	Ended						
	March 31, 2015	31,	2015		June 30, 2015	30, 2	015	s	September 30, 2015	3C	), 2015	اوا	December 31, 2015	r 31,	2015
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	\$ 56.6	49	0.13	s	167.8	69	0.32	69	428.6	S	0.83	69	0.83 \$ 194.6 \$	S	0.38
Purchase accounting related amortization (primarily included in cost of sales) (a)	144.0				246.6				219.2				291.1		
Litigation settlements, net	17.7				(0.9)				2.3				(116.5)		
Interest expense, primarily amortization of convertible debt discount	12.2				16.2				11.5				5.7		
Non-cash accretion and fair value adjustments of contingent consideration liability	9.2				9.6				9.7				9.9		
Clean energy investments pre-tax loss (b)	22.5				21.7				24.1				24.9		
Financing related costs (included in other expense (income), net) (c)	ı				1				40.8				71.2		
Acquisition related costs (primarily included in cost of sales and selling, general and administrative expense)	78.8				72.6				92.3				194.3		
Acquisition related customer incentive (included in third party net sales)	I				I				17.1				1		
Restructuring and other special items included in:															
Cost of sales	8.0				6.7				5.1				16.5		
Research and development expense	17.9				Ī				0.6				1.8		
Selling, general and administrative expense	7.8				24.9				8.6				7.0		
Other income (expense), net	7.0				1.1				(1.2)				0.3		
Tax effect of the above items and other income tax related items	(72.6)				(92.0)				(124.9)				(80.6)		
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	\$ 309.1	S	0.70	S	474.3	69	0.91	69	733.8	S	1.43	69	620.2 \$	S	1.22
Weighted average diluted ordinary shares outstanding	443.8				521.9				514.0				509.8		

Adjustment for purchase accounting related amortization expense for the three months ended December 31, 2015 includes intangible asset impairment charges of \$31.3 million.

(a)

- Ē Adjustment represents exclusion of the pre-tax loss related to Mylan's clean energy investments, the activities of which qualify for income tax credits under Section 45 of the Internal Revenue Code of 1986, as amended (the "Code"). The amount is included in other expense (income), net in the Consolidated Statements of
- (c) Adjustment represents approximately \$71.2 million related to the termination of certain interest rate swaps for the three months ended December 31, 2015 and charges of approximately \$40.8 million related to the redemption of the Company's 7.875% Senior Notes due 2020 for the three months ended September 30, 2015.

Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS for the years ended December 31, 2013, 2012 and 2011 (in millions, except per share amounts):

				Year	Year Ended December 31	ecemb	er 31,			
(Unaudited; in millions, except per share amounts)		2013			2012	12			2011	
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	\$ 6	624 \$	1.58	69	641 \$	S	1.52 \$	G)	537 \$	1.22
Purchase accounting related amortization (primarily included in cost of sales) (a)	3	371			391				365	
Litigation settlements, net	_	(10)			(3)				49	
Interest expense, primarily amortization of convertible debt discount		38			36				49	
Non-cash accretion and fair value adjustments of contingent consideration liability		35			39				ı	
Clean energy investments pre-tax loss (b)		22			17				I	
Financing related costs (included in other expense (income), net)		73			1				I	
Acquisition related costs (primarily included in cost of sales and selling, general and administrative expense)		50			1				2	
Restructuring and other special items included in:										
Cost of sales		49			66				8	
Research and development expense		52			12				4	
Selling, general and administrative expense		71			105				45	
Other income (expense), net		25			3				ı	
Tax effect of the above items and other income tax related items	(2	(260)			(216)				(198)	
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	\$ 1,1	1,140 \$	2.89	8	1,087	S	2.59 \$	8	893 \$	2.04
Weighted average diluted common shares outstanding	3	395			420				439	

- (a) Adjustment for purchase accounting related amortization expense for the years ended December 31, 2013, 2012, and 2011 include intangible asset impairment charges of approximately \$18 million, \$42 million and \$16 million, respectively.
- 0 Adjustment represents exclusion of the pre-tax loss related to Mylan's clean energy investments, the activities of which qualify for income tax credits under section 45 of the U.S. Internal Revenue Code. The amount is included in other expense (income), net in the Consolidated Statements of Operations.



Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS for the years ended December 31, 2010, 2009 and 2008 (in millions, except per share amounts):

				Year	Ended December 31	Decem	ber 3	-			
(Unaudited; in millions, except per share amounts)		2010			2009	9			2008	8	
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	\$ 2	224 \$	0.68 \$	S	94 \$		0.30	S	(335) \$ (1.10)	S	(1.10)
Purchase accounting related amortization (primarily included in cost of sales)	3(	309			283				489		
Goodwill impairment charges		1			ı				385		
Bystolic revenue					ı				(468)		
Litigation settlements, net		127			226				17		
Interest expense, primarily amortization of convertible debt discount		60			43				30		
Financing related costs (included in other expense (income), net)		37			1				I		
Acceleration of deferred revenue		ı			(29)				1		
Non-controlling interest		1			9				ı		
Restructuring and other special items included in:											
Cost of sales		7			33				53		
Research and development expense		10			22				14		
Selling, general and administrative expense	_	63			49				89		
Other income (expense), net		_			(13)				_		
Tax effect of the above items and other income tax related items	(2)	(253)			(273)				(31)		
Preferred dividend (c)	1:	122			139				1		
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	\$ 70	707 \$	1.61 \$	S	583	S	1.30	S	244	S	0.80
Weighted average diluted common shares outstanding (c)	4.	438			450				304		

<sup>&</sup>lt;u>0</u> Adjusted diluted EPS for the year ended December 31, 2010, includes the full effect of the conversion of the company's preferred stock into 125.2 million shares of as the "if-converted method" is more dilutive. conversion of the Company's preferred stock into shares of common stock, based on an average share price, and excludes the preferred dividend from the calculation common stock on November 15, 2010. Adjusted diluted EPS for the period ended December 31, 2009 was calculated under the "if-converted method" which assumes



# Reconciliation of 2016 Forecasted Guidance

ending December 31, 2016. Mylan expects certain known GAAP amounts for 2016, as presented in the reconciliation below. Other GAAP certainty or are presently unknown. These GAAP charges are dependent upon future events and valuations that have not yet occurred or charges, including those related to potential litigation, asset impairments and restructuring programs that would be excluded from the adjusted results are possible, but their amounts are dependent on numerous factors that we currently cannot ascertain with sufficient The reconciliations below are based on management's estimate of adjusted net earnings and adjusted diluted EPS for the twelve months been performed. The unaudited forecasted amounts presented below are stated in millions, except for earnings per share data

accessible and cannot be estimated without unreasonable effort. their most directly comparable GAAP measures because the comparable GAAP financial measures on a forward-looking basis is not not reconciled its 2016 earnings guidance for adjusted gross margin, adjusted R&D, adjusted SG&A and the adjusted effective tax rate to GAAP net income, without application of such differences to specific U.S. GAAP income statement line items. As such, the Company has process is then supplemented by adjusting net income for known differences between the Company's budgeted adjusted net income and The Company's annual budgeting process, which is the basis for its 2016 earnings guidance, is performed on an adjusted basis. That

# Reconciliation of Forecasted GAAP Net Earnings and GAAP Diluted EPS to Adjusted Net Earnings and Adjusted Diluted EPS

		Twelve	Twelve Months Ended December 31, 2016	Ende	Decei	mber 3	1, 2016	
		Lower	wer			Upper	per	
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	S	1,235	8	2.38	S	1,290	S	2
Purchase accounting related amortization		1,000				1,050		
Interest expense, primarily amortization of convertible debt discount		60				70		
Pre-tax loss of clean energy investments		90				100		
R&D milestone payments		100				125		
Restructuring, acquisition and other special items		270				375		
Tax effect of the above items and other income tax related items		(230)				(285)		
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	S	\$ 2,525	69	4.85	S	2,725	S	(S)



